Treasurer: Victor Grieco 

Chair: Dr Stephen Hart 

NAOMI & RUTH WOMEN'S WELLNESS CENTRE INC.

FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2025

NAOMI & RUTH WOMEN'S WELLNESS CENTRE INC.
FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

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SCRIMGEOUR & COMPANY
CPA PROFESSIONAL CORPORATION

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Naomi & Ruth Women's Wellness Centre Inc.

Qualified Opinion

We have audited the accompanying financial statements of Naomi & Ruth Women's Wellness Centre Inc. (the "Centre"), which comprise the Statement of Financial Position as at December 31, 2025, and the Statements of Operations and Net Assets, and Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the accompanying financial statements present fairly, in all material respects, the financial position of Naomi & Ruth Women's Wellness Centre Inc. as at December 31, 2025, and the results of its operations and its cash flows for the year then ended, in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Centre derives revenue from donations and other fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of this revenue was limited to the amounts recorded in the records of the Centre. Therefore, we were not able to determine whether any adjustments might be necessary to the revenue, assets and net assets for the year ended December 31, 2025.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Centre in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Centre's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Centre or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Centre's financial reporting process.

SCRIMGEOUR & COMPANY
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Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Centre's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Centre's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Centre to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Scrimgeour & Company

March 18, 2026
London, Canada

LICENSED PUBLIC ACCOUNTANT

NAOMI & RUTH WOMEN'S WELLNESS CENTRE INC.
STATEMENT OF FINANCIAL POSITION
AS AT DECEMBER 31, 2025

		2025		2024
ASSETS				
Current Assets				
Cash	**$**	**67,581**	$	117,104
Accounts receivable		**21,893**		7,100
Prepaid expenditures (note 4)		**352,779**		50,000
		442,253		174,204
Capital assets (note 2.c), (note 5)		**16,706**		308,659
TOTAL ASSETS	**$**	**458,959**	$	482,863
LIABILITIES AND NET ASSETS				
Current Liabilities				
Operating line of credit (note 6)	**$**	**12,800**	$	12,800
Accounts payable and accrued liabilities (note 7)		**166,585**		74,444
Deferred revenue (note 2.f)		**158,008**		128,105
Private mortgage (note 8)		**-**		1,500
		337,393		216,849
Government mortgage (note 9)		**-**		129,048
		337,393		345,897
Net assets (page 4)		**121,566**		136,966
TOTAL LIABILITIES AND NET ASSETS	**$**	**458,959**	$	482,863

Approved on behalf of Board:

Approved on behalf of Board:

Stephen Hart

The accompanying notes are an integral part of the financial statements

NAOMI & RUTH WOMEN'S WELLNESS CENTRE INC.
STATEMENT OF OPERATIONS AND NET ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2025

		2025		2024
REVENUES				
Donation	**$**	**467,111**	$	233,506
Net gain (loss) on sale of capital assets		**203,201**		-
Rental income		**93,750**		82,768
Event revenue		**27,040**		61,205
Government wage subsidy		**11,092**		22,929
Interest income		**1,351**		673
Government loan forgiveness		**-**		18,747
Miscellaneous revenue		**548**		-
		804,093		419,828
EXPENDITURES				
Advertising and promotion		**41,974**		22,138
Amortization		**6,793**		21,277
Bank charges		**35,148**		7,857
Consulting		**174,291**		54,605
Events		**38,757**		14,091
Food		**15,794**		16,174
Honorarium		**7,510**		200
Insurance		**15,135**		16,304
Memberships and dues		**3,938**		-
Office and supplies		**24,978**		10,381
Professional fees		**30,900**		32,796
Rent		**143,270**		-
Repairs and maintenance		**13,478**		8,364
Travel		**12,420**		12,055
Utilities		**16,377**		27,226
Wages and benefits		**238,730**		191,926
		819,493		435,394
REVENUE OVER EXPENDITURES (EXPENDITURES OVER REVENUE)		**(15,400)**		(15,566)
NET ASSETS, BEGINNING OF YEAR		**136,966**		152,532
NET ASSETS, END OF YEAR	**$**	**121,566**	$	136,966

The accompanying notes are an integral part of the financial statements

NAOMI & RUTH WOMEN'S WELLNESS CENTRE INC.
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2025

		2025		2024
OPERATING ACTIVITIES				
Revenue over expenditures (expenditures over revenue) (page 4)	**$**	**(15,400)**	$	(15,566)
Amortization		**6,793**		21,277
Loss (gain) on sale of capital assets		**(225,775)**		-
		(234,382)		5,711
OTHER ITEMS NOT INVOLVING CASH				
Decrease (increase) in accounts receivable		**(14,793)**		8,428
Decrease (increase) in due from Dawn's House		**-**		4,383
Decrease (increase) in prepaid expenses		**(302,779)**		(50,203)
Increase (decrease) in accounts payable and accrued liabilities		**92,141**		44,181
Increase (decrease) in deferred revenue		**29,903**		128,105
		(429,910)		140,605
INVESTING ACTIVITIES				
Capital asset additions		**(14,065)**		(1,739)
Proceeds from sale of capital assets		**525,000**		-
		510,935		(1,739)
FINANCING ACTIVITIES				
Increase (decrease) in private mortgage		**(1,500)**		(21,500)
Increase (decrease) in government mortgage		**(129,048)**		(18,747)
(Increase) decrease in operating line of credit		**-**		4,800
		(130,548)		(35,447)
Increase (decrease) in cash		**(49,523)**		103,419
Cash, beginning of year		**117,104**		13,685
CASH, END OF YEAR	**$**	**67,581**	$	117,104

The accompanying notes are an integral part of the financial statements

NAOMI & RUTH WOMEN'S WELLNESS CENTRE INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

1. Nature of the Organization

Naomi & Ruth Women's Wellness Centre Inc. (the Centre) received approval through Supplements Letters Patent to change its name from Rehabilitation & Wellness Centre of Naomi & Ruth Ltd. effective December 23, 2024 under the Province of New Brunswick Companies Act. Rehabilitation & Wellness Centre of Naomi & Ruth Ltd. was incorporated on August 14, 2012 under the Province of New Brunswick Companies Act. The Centre is a registered charity, effective November 23, 2012.

2. Significant accounting policies

The accounting policies of the Centre are in accordance with accounting principles appropriate for not-for-profit organizations. Those policies that are considered to be significant are outlined below:

a. Revenue recognition

The Centre recognizes revenue when received or receivable is the amount to be received can be reasonably estimated and collection is reasonably assured. The Centre follows the deferral method of accounting for revenue. This method recognizes designated revenue in the year that the designated expenditures is made. Donations are recorded on the cash basis.

b. Accrual basis of accounting

Revenue and expenditures are recorded on the accrual basis, whereby they are reflected in the accounts in the period in which they have been earned and incurred respectively, whether or not such transactions have been finally settled by the receipt or payment of money. Donation revenue is recorded on a cash basis.

The fair values of the Centre's current financial assets and liabilities, including cash, accounts receivable, and accounts payable and accrued liabilities are approximately equal to their carrying values. Unless otherwise noted, it is the Centre's opinion that it is not exposed to significant interest, currency or credit risks arising from these financial instruments.

c. Capital assets

Capital assets are initially recorded at cost less accumulated amortization. Amortization is calculated on a declining balance basis over the estimated useful lives of the capital assets as follows:

Building	4%
Furniture and fixtures	20%
Vehicles	30%

d. Financial instruments

The fair values of the Centre's current financial assets and liabilities, including cash, accounts receivable, and accounts payable and accrued liabilities are approximately equal to their carrying values. Unless otherwise noted, it is the Centre's opinion that it is not exposed to significant interest, currency or credit risks arising from these financial instruments.

2. Significant accounting policies continued

e. Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditures during the period. Such estimates are periodically reviewed and any adjustments are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

f. Deferred revenue

Deferred revenue at December 31, 2025 of $158,008 (2024 - $128,105) represents donations and grants received for future capital and operating expenditures.

g. Contributed services

Volunteers contribute their time to assist the Centre in carrying out its programs. Because of the difficulty of determining their fair monetary value, contributed services are not recognized in the financial statements.

3. Basis of presentation

In accordance with the provisions of the CPA Canada's Section 1400, disclosure of the entity's ability to continue as a going concern is required.

The accompanying financial statements have been prepared on the going concern assumption that the Centre will be able to realize its assets and discharge its liabilities in the normal course of operations. Should the Centre be unable to continue as a going concern, it may be unable to realize the carrying value of its assets and to discharge its liabilities as they become due.

Management is of the opinion that the necessary resources will become available to the Centre through government funding and community support and therefore the use of Canadian generally accepted accounting standards for not-for-profit organizations that are applicable to going concerns are appropriate. These financial statements do not reflect adjustments that would be necessary if the going concern assumption were not appropriate.

4. Prepaid expenditures

The Centre's prepaid expenditures consist of a deposit made on the purchase of a property at 114 Riverside Drive, Shediac, New Brunswick for a committed cost of $1,900,000. The purchase has not yet been completed as the Centre is waiting for the funding to be approved.

NAOMI & RUTH WOMEN'S WELLNESS CENTRE INC.
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2025

5. Capital assets

The Centre's capital assets consist of the following:

	Cost	Accumulated Amortization	2025	2024
Building	$ -	$ -	$ -	$ 285,159
Furniture and fixtures	5,569	(3,514)	2,055	2,569
Vehicles	40,732	(26,081)	14,651	20,931
	$ 46,301	$ (29,595)	$ 16,706	$ 308,659

6. Operating line of credit

The Centre has an operating line of credit with the Royal Bank of Canada with a credit limit of $15,000. As at December 31, 2025, the outstanding balance is $12,800 (2024 - $12,800). The line of credit bears interest at the Royal Bank of Canada prime rate plus 3.00%, with interest payable on the 15th day of each month.

7. Accounts payable and accrued liabilities

Included within accounts payable and accrued liabilities are $26,709 (2024 - $19,658) of payroll remittances payable to CRA.

8. Private mortgage

The private mortgage of the Centre consists of the following:

	2025	2024
Private lender, repayable in monthly payments of $1500 at 0% interest, matured January 2025.	$ -	$ 1,500
	-	1,500
Less portion due/callable within one year	-	1,500
	$ -	$ -

9. Government mortgage

In 2020, the Centre received a government-backed mortgage with the New Brunswick Housing Corporation totaling $221,693. The mortgage bears interest at 2.80% per annum, calculated semi-annually. The mortgage has a term of 12 years and is non-interest-bearing and non-repayable unless the property is sold or the Centre is in breach of contract. There is no scheduled principal or interest payments required during the term, at the end of the term the mortgage is forgivable in full. The forgiveness portion is recognized as revenue on a straight-line basis over 12 years.

In the event of a sale of the property or default, the Centre must repay the outstanding principal plus accrued interest for the remaining years of the term from the anniversary date of the agreement to the end of the 12-year term. During the year, the Centre sold the property. In accordance with the terms of the agreement, the remaining balance of the mortgage, including applicable accrued interest, was repaid in full.

10. Commitment

The Centre has a lease for the premises at 114 Riverside Drive, Shediac, New Brunswick commencing June 1, 2025 with a monthly lease payment of $13,065 plus HST. The lease term continues through May 15, 2026, and will continue, if necessary, until the Centre purchases the property.

11. Comparative balances

Certain comparative balances have been reclassified to reflect the current year's financial statement presentation.